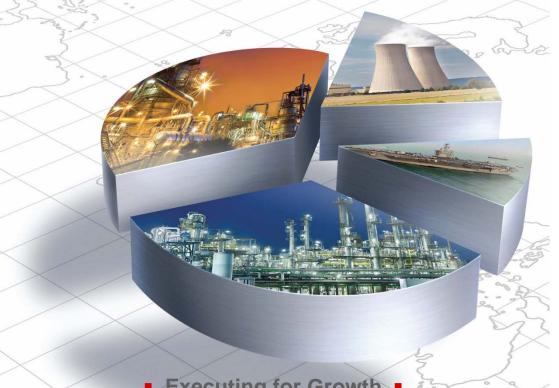


## **Second Quarter Fiscal 2013 Earnings Call**



**NYSE MKT: GHM** 

Executing for Growth

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#### **Safe Harbor Statement**



This presentation contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended.

Forward-looking statements are subject to risks, uncertainties and assumptions and are identified by words such as "expects," "estimates," "projects," "anticipates," "believes," "target," "outlook," "priorities," "could," and other similar words. All statements addressing operating performance, events, or developments that Graham Corporation expects or anticipates will occur in the future, including but not limited to, statements relating to Graham's acquisition of Energy Steel & Supply Co. (including but not limited to, the integration of the acquisition of Energy Steel, revenue, backlog and expected performance of Energy Steel, and expected expansion and growth opportunities within the domestic and international nuclear power generation markets), anticipated revenue, the timing of conversion of backlog to sales, profit margins, foreign sales operations, its strategy to build its global sales representative channel, the effectiveness of automation in expanding its engineering capacity, its ability to improve cost competitiveness, customer preferences, changes in market conditions in the industries in which it operates, changes in general economic conditions and customer behavior and its acquisition strategy are forward-looking statements. Because they are forward-looking, they should be evaluated in light of important risk factors and uncertainties. These risk factors and uncertainties are more fully described in Graham Corporation's most recent Annual and Quarterly Reports filed with the Securities and Exchange Commission, including under the heading entitled "Risk Factors."

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### James R. Lines

President & Chief Executive Officer



**GRAHAM CORPORATION** 

## Quarterly Highlights and Market Insights



Solid financial quarter with tough YoY comparison



Pulled work into quarter from third quarter



Tightened full-year guidance



Improved order rate



Improving market conditions



Positioned well for anticipated recovery in our markets

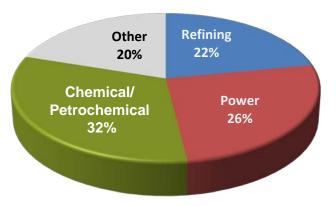


## **Second Quarter FY13 Sales**

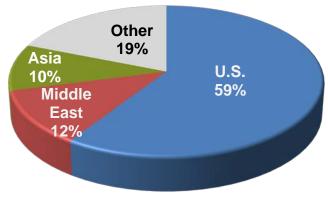


#### Q2 FY2013\* Revenue of \$25.9 million

#### Sales by Industry



#### Sales by Geography



<sup>\*</sup> Graham's FY2013 ends March 31, 2013

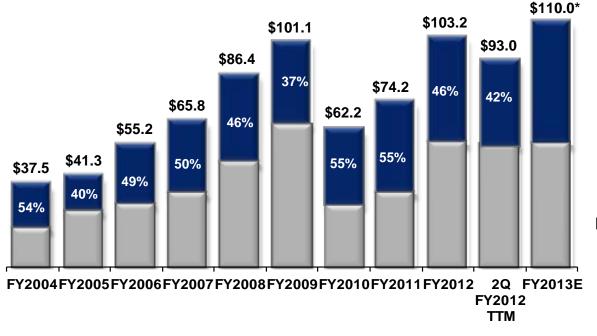
- Sales down 23%; Q2 and 1H of FY2012 benefitted from conversion of large Middle Eastern refinery project
- Chem/petrochem sales of \$8.3 million more than double the prior-year period on industry expansion, up from \$5.6 million in trailing first quarter
- Sales in refining and power industries, of \$5.8 million and \$6.7 million respectively, strengthened from trailing first quarter, although down from prior-year period
- U.S. sales of \$15.3 million were up from \$12.6 million in trailing quarter, but down 14.0% from prior-year period
- International sales declined \$5.2 million as prioryear period included the large Middle East refinery project
  - International sales up 7.1% from trailing first quarter

## **Slow Global Recovery**



#### **Fiscal Year Revenue**

(\$ in millions)



FY 2010 – FY 2013E 21% CAGR

Oil refining, petrochemicals, Navy and power markets drive growth



FY 2004 - FY 2009

**22% CAGR** 

Driven by oil

refining and

petrochemical

markets

Domestic Revenue



**International Revenue** 

Graham's fiscal year ends March 31

\* Midpoint of revenue guidance provided on October 26, 2012 (range of \$105 million to \$115 million)

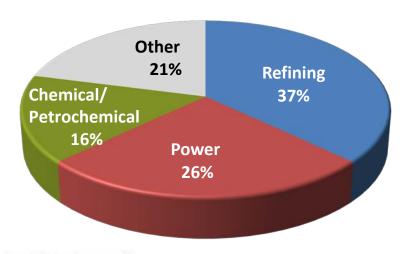
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## Solid Pipeline of Quality Opportunities



#### Q2 FY2013 Orders of \$25.6 million

## Orders by Industry Q2 FY2013



- Orders increased 9.0% compared with Q2 of FY2012
  - Refining orders more than tripled to \$9.4 million
  - Chemical/Petrochemical down 63% to \$4.1 million
  - Power market orders up 12% to \$6.7 million
  - Other industries' orders up 45% to \$5.4 million
- ➤ U.S orders represent ~66% of total orders
- International and domestic orders expected to be more balanced over the long term
  - Nuclear industry and U.S. Navy expected to maintain domestic levels
  - Growth in Asia and Latin America expected to continue

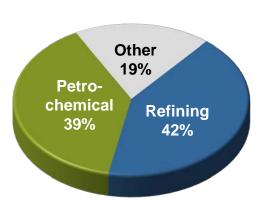


## **Diversification Drives Backlog**

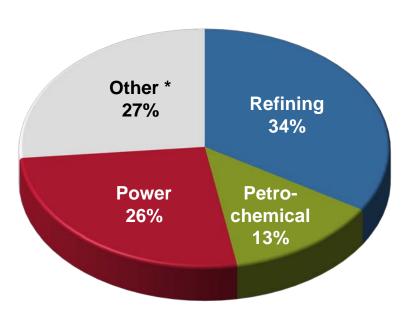


#### **Backlog by Industry**

March 31, 2009 \$48.3 million



September 30, 2012 \$91.8 million



\* includes Navy



## Jeffrey F. Glajch

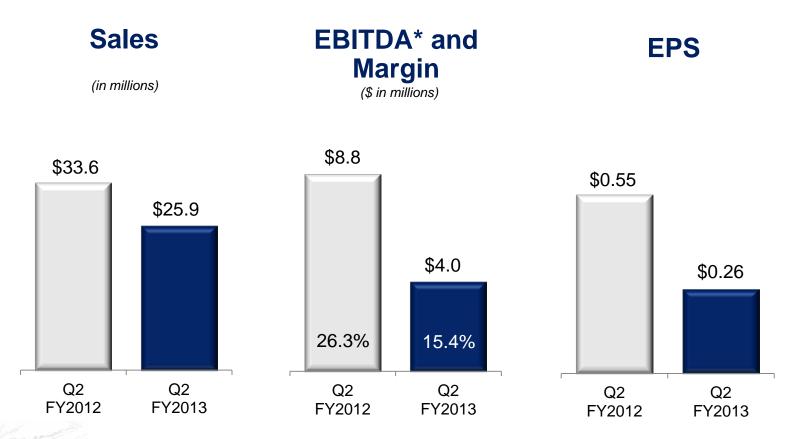
**Chief Financial Officer** 

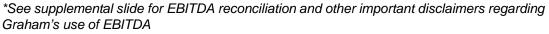


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## **Second Quarter FY2013**





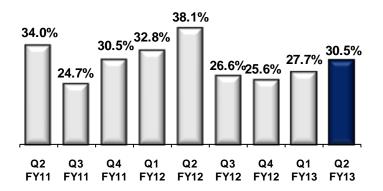




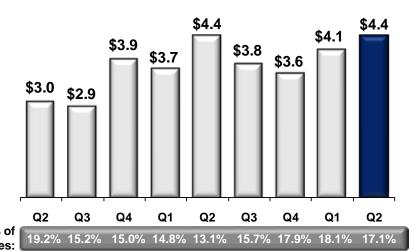
## **Operational Review: Q2 FY2013**



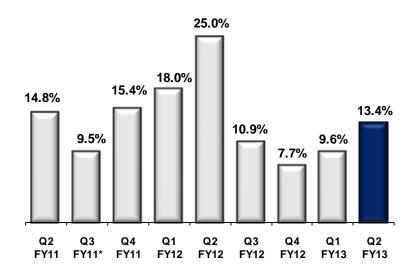
#### **Gross Margin**



## SG&A (in millions)



#### **Operating Margin**



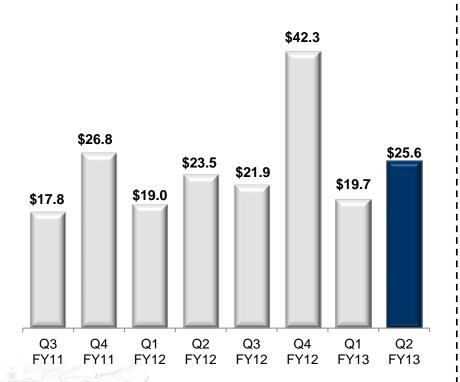
Excludes \$0.7 million in transaction costs related to the acquisition of Energy Steel on December 14, 2010.

## **Orders Indicate Still Early in Recovery**



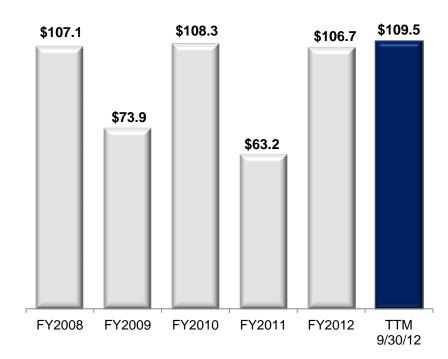
#### **Quarterly Trends**

(in millions)



#### **Annual Trends**

(in millions)

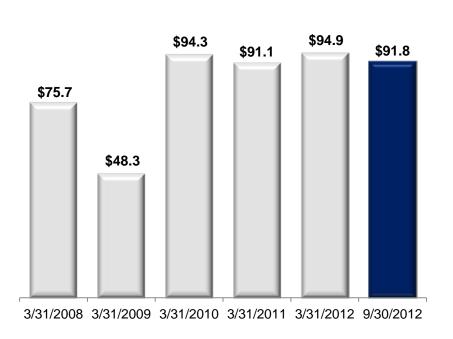




### **Backlog Level Remains Steady**



(in millions)



- Choppy order pattern delays backlog expansion
- > Expect 75% to 85% to convert to sales within next 12 months
- Approximately 1/3 of backlog related to nuclear power and U.S. Navy projects

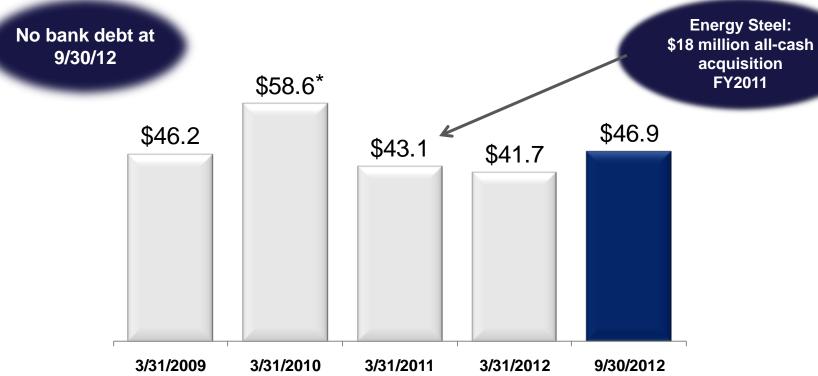


## **Strong Cash Position**



#### Cash, Cash Equivalents, and Investments





#### Cash available for acquisitions and organic growth

<sup>\*</sup> Excludes \$16 million in unusually high upfront and near-term customer advances utilized to lock in raw material costs

## First Half FY2013 Financial Highlights









## EBITDA\* and Margin



## **Gross Profit** and Margin



## Cash Flow from Operations



<sup>\*</sup>See supplemental slide for EBITDA reconciliation and other important disclaimers regarding Graham's use of EBITDA

### James R. Lines

President & Chief Executive Officer



**GRAHAM CORPORATION** 

## Outlook: FY 2013 and Beyond



#### Fiscal 2013 Guidance:\*

Revenue \$105 million - \$115 million

Gross margin 29% - 31%

SG&A
16% - 17% of sales

Effective tax rate
33% - 35%

Next "Top of Cycle" Target: Exceed \$200 million in revenue

\* Guidance provided as of October 26, 2012



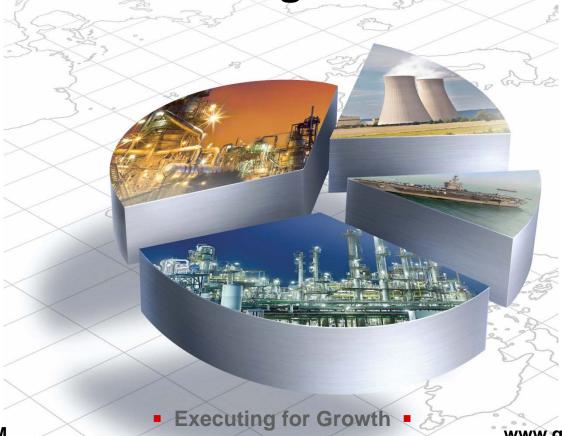
## Plans for Executing Growth



- FY2013: expecting growth in orders for FY2014 and beyond
  - Making investments to develop internal capacity
    - Expecting strong wave of new work once recovery is well underway
    - Be "at the ready" to capture greater share and expand more rapidly than last cycle
- Advance market share in oil refining and petrochemical markets
  - Gain share in Asia and South America
  - Maintain strong position in Middle East
  - Continue to dominate North American market
- Continue to broaden reach in global nuclear power market
- Further advance Naval Nuclear Propulsion Program sales channel
- Build acquisition pipeline
- Maintain patience and discipline with timing on order wins



# Second Quarter Fiscal 2013 Earnings Call



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#### **EBITDA Reconciliation**



(in thousands)

	Three Months Ended		Six Months Ended	
	September 30,		September 30,	
	2012	2011	2012	2011
Net income	\$2,615	\$5,468	\$4,005	\$8,484
+Net interest expense	(384)	170	(315)	169
+Income taxes	1,246	2,766	1,939	4,247
+Depreciation & amortization	520	424	1,040	935
EBITDA	\$3,997	\$8,828	\$6,669	\$13,835
EBITDA Margin %	15.4%	26.3%	13.8%	23.6%

\*EBITDA is defined as consolidated net income before acquisition related expenses, interest expense, income taxes, and depreciation and amortization. EBITDA is not a measure determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless,

Graham believes that providing non-GAAP information such as EBITDA is important for investors and other readers of Graham's financial statements, as it is used as an analytical indicator by Graham's management. Because EBITDA is a non-GAAP measure and is thus susceptible to varying calculations, EBITDA, as presented, may not be directly comparable to other similarly titled measures used by other companies.